

Research Article

Strengthening Institutional Building to Prevent Potency Conflict (Study at Communication Forums Regional Intelligence Central Java Province)

Sulaiman*, Didik Iskandar, Ankmal Ibrahim, Sukri , Ansar Arifin

Doctor Program of Public Administration, Universitas Hasanuddin

Abstract.

Institutional development is an approach that depends on the concept of manipulating, social dna stressing, leadership functioning on modern elite group, and also available alternatives on action strategies. The existence of potential conflict in society is an activity that must be monitored beforehand and the role of intelligence is highly expected to identify it early on. This study aims to analyze pattern interaction between actors who are awakened in community forums intelligence area in handler potency conflict. This is qualitative research with a descriptive approach. This research was carried out in Central Java Province because there are several activities in regional intelligence communication forums that are quite active in handling potential conflicts. Research results show that strengthening institutional building in Communication Internal Regional Intelligence Handling potency conflict in the Province Central Java is not yet fully optimal in sight from institutional building dimensions, namely leadership, doctrine, programs, resources, and internal structure. Importance of strengthening internal institutional building developing institutions involved various institutions capable of presenting an output that does not only applies to a certain situation but also a different context.

Keywords: institutional building, prevention potency, conflict

1. Introduction

In understand the policy process public, necessary for understand the actors involved in the manufacturing process policy public, fine official actors nor No official. Discussion about Who only those involved in formulation policy, according to Anderson, Lindblom and several scientist others, classification actors in policy consists from: Actor Official; 1) Agents government (bureaucracy); 2) Leadership executive; 3) Legislative; 4) Judicial; and Actor Not Official; 1) Groups interests; 2) Party politics; and 3) Individual citizens. The actors inside policy is basically what determines pattern and distribution policy in the process of interaction and interrelation tend nature conflictive compared to with harmonious nature ([1]). Interactions that occur in general shaped cooperation and

Corresponding Author:

Sulaiman; email:

sulaimangelar90@gmail.com

Published: 19 March 2024

Publishing services provided by
Knowledge E

© Sulaiman et al. This article is distributed under the terms of the [Creative Commons](#)

[Attribution License](#), which permits unrestricted use and redistribution provided that the original author and source are credited.

Selection and Peer-review under the responsibility of the IAPA Conference Committee.

 OPEN ACCESS

even dispute or conflict [1]. Interaction is a social process that is carried out between actor inside policy. Gillin and Gillin in Soekanto stated classification of emerging social processes from interaction social. Interaction between actor tend can happen if the actors combined in the same institution with view as well as the same vision too.

Interaction process between actor in activity government also often intertwined intense between fellow element government from various sector. One of them is also intertwined in the prevention process conflict of course involve various element government cross sector. Conflict social refers to a form interaction social nature between two people/ group or more, where each party try For each other defeat or even eliminate party others. As A form interaction social nature negative, conflict social can understood as consequence No its perfect contact social and communication social events that occur between conflicting parties. With thereby A interaction social can become A cooperation or conflict, in fact theoretical can predicted from is contact and communication social between second interacting parties the nature positive or negative. As one form interaction social between diverse individuals and groups, conflict social is one essence natural from interaction social That yourself. Conflict social No can eliminated, that can be done is effort management and maintenance conflict at no level destroy the togetherness imagined and desired together

Existence potency conflict in the middle public is mandatory activity monitored where before role intelligence very expected for identify since early potentials existing conflict. Intelligence also produces product obtained from a series of processes, including collection, assembling, evaluation, analysis, integration and interpretation from all over information that has been obtained related with issue security nationalism and stability area. Existence intelligence naturally very required for always give information and analysis to potential, symptoms and events moment this and predictions in the future, and one of form concretely is formation community intelligence area or kominda. Government emit policy about formation Community Regional Intelligence (KOMINDA) is good at level province nor district / city throughout Indonesia, the formation of KOMINDA as organizer detection early to threat stability national in the region. KOMINDA which is supported by the authority intelligence is a forum for communication and coordination element intelligence and elements leader areas in the province. Community intelligence area is formed container throughout provinces in Indonesia, one of which is Province Central Java. Provincial COMINDA Central Java was formed through Regulation Governor Central Java Number 16 of 2007. Membership of KOMINDA as intended in regulation governor the consists from element government that is governor and deputy governor as well as the elements intelligence in the area. The existence of KOMINDA

in the Province Central Java as combined from various element institution intelligence, is institution combined various element in prevention conflict in the Province Central Java.

Of course in activity interaction in KOMINDA in the Province Inner Central Java handling potency conflict Still there is a number of shortcomings, including the need for presence strong leadership with various type owned capacity, apart from That from side support source power, comminda as a institution based network Still quite minimal, mainly from side support integrated budget and programs. Things that don't lost importance is statement underlying values, goals and approaches action current institution this is on the committee province Java middle required uniformity understanding for strengthening institution network. Existence problems that occur in institutions comminda Java middle the can explained in a way detailed problem as well as his support through conception strengthening institutional.

Institutional building is present as offer for strengthening organization for push development position and role organization until created pattern relation new with the public and stakeholders. Institutional Building is a planning and structuring process; who guides old organizations as well new in define change value, position, role, and function them; with base yourself to change environment politics, economics nor dynamic technology; For build and develop relationships and patterns relation new; To use acquire and expand support as well as participation public and stakeholders. The institution building model has designed especially for developing countries aiming at modernization, goals main they is development socio-economic and development nation so that in his understanding institution is product interaction and adaptation.

The concept of institution building emerged in a way historically in the 1950s and 1960s when emphasis on development social international start focusing on things technical (Eaton, 1972; United Nations, 1983) as well as contextualized in activities development technical as well as ideas developer professional, trained as specialist development [2] Institution building, defined as “ establishment organization new planned for fulfil goals valued by those in power need intervention administrative autonomy and relationships special with system more social big as well as different than you can provided by existing administrative units there is “ ([2]) emphasize that institution works as a model “ for define pattern normative and legitimate values as well as preserve and protect more society wide. For fulfil condition as A institutions, must realize values that become normative in a society that has a clear, open and purposeful program for discriminate as well as promote type mark certain.

Based on findings the beginning that has been explained previously as well as connection related concepts with phenomenon, eat objective study This is for describe as well as analyze role strengthening internal institutional building effort handler potency conflict on community forums intelligence area.

2. Methods

Type study This is study qualitative with approach descriptive. Study This implemented in the Province Central Java because there is a number of activities on communication forums intelligence sufficient area active in handling potency conflict. Subject study including; the atkors from each institution related specifically field intelligence involved in communication forums intelligence regions (KOMINDA) such as the Intelligence Agency Regional, Unitary Body Nation and Politics, and elements intelligence from each institution from Regional Police, Commander Military, Regional High Prosecutor's Office, Tax Office, Customs Office, and not lost important is Governor Province Central Java. Researcher is instrument in study this is what works as tool primary data collector. Data testing focuses on secondary data and primary data. Primary data is data obtained through observation directly and interview to subject research. Secondary data obtained documentation and documents others related handler potency conflict in the Province Central Java [3]

Data collection techniques include: Deep observation study This among other things, do observation implementation activity on community forums intelligence area in handler potency conflict; Interviews in research This use question open, however There is boundaries and flow talks as well as There is guidelines interviews used as control For herding increasing questions wide; documentation, in research this, researcher using documentation media in the form of actor data from each institution involved in communication forums intelligence area especially in activities handler potency conflict; Documentation This obtained from programs, policies, regulations, as well as document others related with handler potency conflict. Triangulation technique as well as technique data analysis using technique interactive model data analysis consisting from; data collection, data reduction, data presentation, and withdrawal conclusion [4]

3. Results and Discussion

Blaise provides the view that the institutional approach does not only emphasize instrumental characteristics, nor does it focus analysis and action primarily on the structural,

functional and behavioral elements that exist within the organizational system.. [5]. In synnional analysis, we pay attention to the objectives and values that extend beyond the immediate task at hand [with the spread of norms] affecting participants and clients beyond functional and productive specializations. [Institutional values] and the specific patterns of relationships and actions that govern the performance of functions within the institution become normative beyond the boundaries of the institution itself [and] a stable point of reference both within the organization and for the environment.

So, value is one of the important dimensions of an institution with the assumption that the Institution building is different from institution change. Milton J. Esman, who conceptualized the model, and thought that institutions Building is a general social process and recognizes a set of elements and actions. The analysis is developed in three analytical categories: institutional, transaction and linkage variables. In institutional building context in communication forums intelligence area or often abbreviated as KOMINDA in prevention potency conflict in the Province Central Java analyzed through the concept of institutional building by Esman In explain model, Esman has define and describe five variables main institution building: leadership, doctrine, resources, programs and internal structure, resulting in results findings research on communication forums intelligence area (KOMINDA) in prevention potency conflict explained based on to five dimensions that.

3.1. Leadership

Leadership defined as a group of people directing the agency's internal operations and managing relationship with environment external. " These people in a way active involved in formulation institutional doctrine and programs. Because of the process of deliberate change in a way on purpose requires skilled, committed management _ tall Good from internal relationships as well external, so leadership is considered as most important element in institution building. This is a group process that requires various role like representation, retrieval decision and control possible operations done. distributed in various pattern in between group. Esman identified continuity politics, professional status, competence technical, competency organization and continuity as property or variable leadership. Successful leadership can become results from ranking high on each variable this. In context Community Provincial Regional Intelligence (KOMINDA). Central Java leadership lies with the Head of the Regional Intelligence Agency and the secretary that is Head of unitary body nation province Java middle. from side competencies possessed KOMINDA leadership has good capacity in lead

as well as coordinate every joined member in KOMINDA membership. Competence is also required for present for the leader of KOMINDA is How do deep internal and external relationships matter This KOMINDA leadership is sufficient competent For do matter that's what is visible from it's easy done coordination Good secar vertical nor horizontally. So that can said that from side leadership, KOMINDA is sufficient competent For realize institution that For developed.

3.2. Doctrine

Component This defined as statement underlying values, goals and approaches action institution." Policy institution is slice between series internal policy organization That alone and deep environment institutional nature external that describes vision, hopes and goals institution. As A institutions filled with actors located in space _ scope state intelligence, community intelligence area province Java middle have similarity values and goals that is on duty for secure state policy. All form potential threat bother stability and even leads to emergence potency conflict is target main for coordinated by actors in institution network this. provincial COMINDA Java very middle to put forward principle confidentiality and caution in collect and manage existing information For made as material for authorized stakeholders For made policy as form concrete in realize action from existing information. _

3.3. Resources

One attention important from all aspect institutional represented by the problems involved in mobilization and deep ensure availability source stable power that can be reliable. Resources influence all aspect activity institution. Including tangible input like financial, physical, and human and also those that are not tangible like authority law and politics and information about technology and environment external. As rule, the longer the available resources For A institutions, increasingly big output or value obtained. Time value is proxy from mark source owned and utilized power for produce valuable output. In activity Community Regional Intelligence or Provincial KOMINDA Central Java, support source Power Still very expected mainly from side financing activity. Moment This budget in KOMINDA still nature Partial in meaning Still handled by each institution involved in KOMINDA membership and not yet There is budget special for for finance all above activities name it KOMINDA. Besides that from side source power, availability Facilities and infrastructure are also still available need improved like support from side

technology information as well as facilities and infrastructure supporter others. And never mind importance is support policy from government province Java middle to be able to give strengthening for guard existence of the Provincial KOMINDA Central Java.

3.4. Program

Represents related activities with performance of each function institutions and constitute results or output from institution. The program is translation from policy to in action concrete based on allocation source Power institution in relationship with environment external institution. A program is designed for reach objective defined organization in mandate law or doctrine official. Important and relevant program variables with function output institution has identified as consistency to element others, such as: doctrine, stability output, feasibility about source power and contribution substantive For need society. Because of the organization's program consists from allocation source Power from time to time so related program variables tightly with time like variable institution others. From the results findings on the Community Regional Intelligence or provincial KOMINDA inner Central Java handler potency conflict, the program can form results decision from meeting coordination together between the actors and also some still nature Partial in other words, it is found in each institution involved in KOMINDA.

3.5. Internal Structure

Structure defined as structured structures and processes for maintenance operation institution. Structure will consists from question distribution role in organization, pattern authority, system communication, duties and responsibilities Responsibilities of each personnel and capacity required For carry out matter that. If organizational structure and processes deviated from established norms in environment, then internal structure of the institution can influence connection between institutions and the outside world. From the results findings study so KOMINDA structure can can be seen in Table 1 below this:

From table on seen that structure in KOMINDA institutions are dominated by elements of SSR intelligence from various different institutions with specification each technical. Diversity group actor in KOMINDA it is also a form something form the advantages it has Because capable provide different input based on it competencies and capacities possessed by each actor.

TABLE 1:

No	Position	Institutions	Information
1	Kabinda Central Java	Central Java Regional BIN	Chairman
2	Head of Unity Nation and Politics	Union Agency Nation and Politics Province Central Java	Secretary
3	Assistant Intelligence Chief of Staff for the Military Region	Diponegoro IV Military Command	Members
4	Commander Naval Base	Semarang Navy Base	Members
5	Commander Main Army Air Base	Lanumad Ahmad Yani	Members
6	Director of Intelligence Security Regional Police	Central Java POLDA	Members
7	Commander Detachment Intelligence Regional Command	KODAM IV Diponegoro	Members
8	Assistant Intelligence High Court	Central Java High Court	Members
9	Head Immigration Ministry of Law and Rights Fundamental Man	Immigration regional office Ministry of Law and Human Rights Province Central Java	Members
10	Head of Customs and Excise Regional Office	Excise Regional Office Province Central Java	Members
11	Intelligence Service Representative Central Java Region Strategic	BAIS	Members

4. Conclusion

In the institutional building view does not There is institutions that can stand yourself. For continuity life and its proper function, ia must build and maintain network complementarity in the environment it works. Something institution must depend on other institutions for authority and resources the power. Because of purpose base a institution is for push change in environment, relationships with other entities for objective get support, coping resistance, exchange source power, setup environment, and transfer norms and values very important. Overall, from results study is known that Institutional building is on Communication Internal Regional Intelligence Handling potency conflict in the Province Central Java not yet completely optimal. This thing seen from in a way special from side strengthening source Power In activity Community Regional Intelligence or Provincial KOMINDA Central Java, support source Power Still very expected mainly from side financing activity. Moment This budget in KOMINDA still nature Partial in meaning Still handled by each institution involved in KOMINDA membership and not yet There

is budget special for For finance all above activities name it KOMINDA. Besides that from side source power, availability Facilities and infrastructure are also still available need improved like support from side technology information as well as facilities and infrastructure supporter other.

References

- [1] Madami M. "Interaction Regional Government and Inner Regional People's Representative Council Drafting Policy Budget in Makassar City," *Makassar State University Dissertation*.
- [2] Eaton JW. *Institutional Building and Development*, Sage Publications, 1972.
- [3] Sugiyono. *Method Study Quantitative and R&D*. Bandung: Alfabeta; 2013.
- [4] Miles MB, Huberman AM, Saldana J. *Qualitative Data Analysis, A Methods Sourcebook*. 3rd ed. Sage Publications; 2014.
- [5] Fisher RW, Ury L, Patton B. *Getting to Yes: Negotiating agreements without giving in*, New York, 1997.