



**Conference Paper** 

# Intertemporal Efficiency Analysis of Indonesian Sharia Commercial Bank after Spin off Period 2013-2017: Data Envelopment Analysis (Window Analysis)

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#### Abstract

This study compares the operational stability of the Islamic Bank in Indonesia in post with a spin off research period 2013 to 2017 with the method of analysis with Window DEA or Intertemporal Efficiency Analysis. Window analysis is one of the development of DEA models that can measure the level of efficiency from time to time (intertemporal) observations on inputs and outputs from the DMU over several time periods, it is important to conduct panel data analysis where it focuses on changes in efficiency from time to time. income. The results are BRI sharia bank is the most efficient and stable out of the other several banks that is the research sample. This proves the concept of efficiency, which emphasizes the utilization of certain company inputs to achieve maximum output levels. In this case, BRI Sharia able to utilize inputs, namely TPF & labor costs to produce maximum output, namely financing and operating income.

Keywords: Islamic Bank Windows DEA

# **1. Introduction**

The beginning of Islamic banks development in Indonesia since the establishment of Indonesian Muamalat Bank (IMB) and the permission of Conventional Banks to have UUS, it was first carried out by Mandiri Sharia Bank in 1999, which was a conversion of Susila Bakti Bank. Susila Bakti Bank is a conventional bank that was purchased by Nation Trade Bank, which was later converted into Mandiri Sharia Bank, it can be said to be the second Islamic bank in Indonesia. From 2007 to 2017, the number of Sharia Commercial Banks increased from 3 BUS to 13 BUS. The development of Islamic banks is supported by the occurrence of spin offs conducted by several banks.

Spin Off or separation is defined in Article 1 Number 12, Article 135 of Law Number 40 of 2007 concerning Limited Liability Company as a legal act carried out by the

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Company to separate the business which results in the entire assets and liabilities of the Company switching due to the law of 2 (two) companies or more or half of the assets and liabilities of the Company switching due to law to 1 (one) Company or more. Based on this definition, it can be understood that what is meant by Spin Off is the process of separating UUS from its parent bank into an Sharia Commercial Bank with its own independent legal entity (Rasyid, 2016).

On the other hand, the increasing existence of Islamic banking must be balanced with the objectives of the bank. One of the main objectives is efficiency. If the financial institution in its business activities is not efficient, it will result in an inability to compete in collecting and distributing funds. The more efficient a financial institution is, the easier it is to obtain the optimal level of profit (Adikara, 2014).

The rest of the efficiency concept in Islamic economics is reflected in the word of God in the letter Al-Israa verses 26-27:

وَءَاتِذَا ٱلْقُرْبَى حَقَّتُمُ وَٱلْعِسْكِينَ وَٱبْنَ ٱلسَّبِيلِ وَلَا نُبَذِرْ تَبْذِيرًا ٢ إِنَّ ٱلْمُبَذِينَ كَانُوٓا إِخْوَنَ ٱلشَّيْطِينِّ وَكَانَ ٱلشَّيْطِنُ لِرَبِّهِ. كَفُورًا أَ وَإِمَّا تُعْرِضَنَّ عَنْهُمُ ٱبْتِغَاءَ رَحْمَةٍ مِّن رَّبِّكَ تَرْجُوهَا فَقُل لَّهُمْ فَوْلًا

Wa āti zal-qurbā haqqahu wal-miskīna wabnas-sabīli wa lā tubazzir tabzīrā. Innal-mubazzirīna kānū ikhwānasy-syayātīn, wa kānasy-syaitānu lirabbihī kafurā

Meaning: "And give to the families who are close to their rights, to the poor and those who are on the journey and do not use (your wealth) wastefully. In fact, the spenders are the brothers of Satan and the Satan itself is very apostatize to his Lord. "(Surat al-Israa: 26-27)

Tabdzir word (waste) is interpreted as expenditures that are not good. A spender is categorized as the demon's brother. (Shihab, 2002: 72-73). This means that humans use resources that must match their needs and not waste.

One of the most popular approaches to measure efficiency is Data Envelopment Analysis. Data Envelopment Analysis (DEA) was introduced by Charnes, Cooper, and Rhodes. This method is one of the evaluation tools to examine the performance of an activity in an entity unit. **KnE Social Sciences** 

Flokou et al (2017) said that the assessment of the DEA analysis only tested the Decision Making Unit (DMU) measures related to other samples. This causes the efficiency comparison of the same set of units in two different or more different time periods cannot be analyzed. Therefore, an Intertemporal perspective can be applied to compare the value of efficiency over time (changes in efficiency) to the sample itself.

The need to use this window analysis method is to find out the intertemporal efficiency of the Islamic banking industry in Indonesia for this study. Charnes et al (1985) proposed a technique that is window analysis in DEA. Window analysis assesses the performance of a company within a certain period of time by treating it as a different entity in each period of time.

This study will see among the Sharia Commercial Banks regarding which ones that are the most stable in the level of bank efficiency in order to achieve good bank management. This study used the DEA Window Analysis method, a large number of samples consisting of 9 banks, with a period of 5 years. Input variables used in this study were variable labor costs and TPF, while the output variables were financing variables and operating income. In other words, this research is a development for the efficiency study of existing Islamic banks in Indonesia and could provide more comprehensive and deeper results.

### **2. Literature Review**

#### 2.1. Spin off

Separation or spin off is a legal action that aims to separate themselves which occurred before in a legal entity, then it "splits" with legal recognition of its division. (Nasuha, 2012)

### 2.2. Sharia bank efficiency

From an Islamic economy point of view, the concept of efficiency is in line with sharia principles that aim to achieve and maintain the sharia maqashid (Kamaruddin et al. 2008: 33). Islam strongly advocates efficiency in all human activities while on earth. One of them is that humans are advised to not to be wasteful in any case including when using their possessions.



#### 2.3. Data envelopment analysis (DEA)

Data Envelopment Analysis (DEA) is a mathematical programming technique that is used to evaluate a relative efficiency collection of decision-making units in managing resources with the same type, so that they become the same output where the relationship of function forms from input to output is unknown (Coelli, 1996)

Data Envelopment Analysis (DEA) was first introduced by Charnes, Copper, and Rhodes in 1978. DEA is a linear program application technique that measures the relative efficiency of each production unit compared to other production units that have the same goal. The production unit in the DEA is called a Decision Making Unit (DMU) or the unit that is tested, which can be in the form of a bank, manager, or anything that wants to be evaluated. The efficiency score generated by Data Envelopment Analysis (DEA) ranges from 0 - 1. If a DMU has a value less than 1 then it is considered a unit that is relatively inefficient compared to the other units.

#### 2.4. Window analysis

DEA window analysis was introduced by Charnes et al. (1994). Window analysis is one of the development of DEA models that can measure the level of efficiency from time to time (intertemporal) observations on inputs and outputs from the DMU over several time periods, it is important to conduct panel data analysis where it focuses on changes in efficiency from time to time. Specifically, the DMU performance in a certain period is compared to the performance in the period other than the performance of other DMUs. Namely standard deviations (SD), Long Distance per Window (LDW), Long Distance per Period (LDP) and Long Distance per Year (LDY). These four measurements as recommended by Cooper et al (2011) can be used as an efficiency stability analysis achieved from each DMU.

Window analysis is based on the "window" or DMU group for a certain number of consecutive time periods. In this analysis, DMU is in the window for two different periods of I and j which are considered two different DMUs. Measurement of intertemporal efficiency in this study was analyzed using the DEA Window analysis with the following formula:

$$W = K - P + 1$$

Description:

W = the window amount

- K = observation time period amount
- P = the window length

## 3. Research Methodology

Based on the formulation of the research problem, the input variables in this study were labor costs and third party funds, and the output variables were total financing and bank operating income. The approach used in this study is a quantitative approach.

#### **3.1. Operational definition**

#### 3.1.1. Labor costs

According to Mulyadi (2000) labor is a physical or mental effort issued by employees to process products. Labor costs are the prices charged for the use of human labor. In this case, the variable labor costs used for research are taken in the income statement of each sample bank.

#### 3.1.2. TPF

Third Party Funds (TPF) according to PBI No. 17/11/ PBI/ 2015 is the Bank's liability for residents and non-residents in Rupiah and foreign currencies. Deposits used are taken from the financial summary report contained in each bank's annual financial statement.

#### 3.1.3. Total costs

Financing according to PBI No. 15/16/PBI/2013 is bank assets in the form of mudharabah financing, musharaka financing, receivables and ijarah financing. The financing used is taken from the financial summary report contained in each bank's annual financial statement.

#### **3.2.** Operational income

To understand income according to PSAK Number 223 (IAI 2002, paragraph 6), income is the gross inflow of economic benefits arising from the normal activities of a company during a period if the inflow results in an increase, which does not originate from the



contribution of the capital role. The meaning of operational income is income generated from the main, routine and sustainable activities by the company. Operating income used is taken from the financial summary report contained in each bank's annual financial statements.

#### 3.3. Data source and type

This study used secondary data derived from the Annual Report of each sample bank and which was found on the official website of each bank. According to Sugiyono (2005: 62), secondary data is data that does not directly provided to the researchers, for example, research must go through other people or search through documents. Secondary data was obtained by conducting literature studies on previous books and research.

#### **3.4. Population dan sample**

The sample collection used in this study was purposive sampling technique. Regarding this, Sugiyono (2010: 85) stated that purposive sampling is a sample determination technique with certain considerations. This means that every subject taken from the population is chosen deliberately based on certain goals and considerations. The sample criteria used in this study are as below:

- Sharia Commercial Bank after spin off in Indonesia, which is registered with the Financial Services Authority and has been operating in the study period is during the post spin off period 2013-2017
- 2. Sharia Commercial Banks in Indonesia which have complete annual financial statements published on the official website of each bank and published through the OJK website during the post spin off period 2013-2017

The category of Sharia Commercial Banks post spin off referred to the category is Sharia Commercial Banks that have separated assets from their parent banks in 2013 so that the financial statements for the 2013-2017 period can be taken. Based on the above criteria, the banks that meet the criteria are 9 banks. The following is a list of Sharia Commercial Banks used as research samples:



No	Bank Names	Spin-Off Year
1.	Bukopin Sharia Bank	2009
2.	BRI Sharia Bank	2010
3.	Panin Dubai Sharia Bank	2010
4.	BNI Sharia Bank	2010
5.	BCA Sharia Bank	2010
6.	Maybank Sharia Bank	2010
7.	Jabar Banten Sharia Bank	2011
8.	Victoria Sharia Bank	2011
9.	Sharia Mandiri Bank	2013

TABLE 1: List of Sharia Commercial Banks which fulfilled the research sample criteria.

#### 3.5. Analysis technique

The efficiency measurement of Indonesian sharia commercial banks after spin off in the 2013-2017 period in this study used the DEA window analysis method to determine the intertemporal efficiency of each DMU from time to time using the intermediation approach.

3.6. Technical efficiency model

3.6.1. Model CRS output oriented

$$\text{Max}_{\Phi,\lambda}\Phi$$
, s.t - $\Phi y_i + Q\lambda \ge 0$ 

$$x_i - X\lambda \ge 0$$

$$\lambda \ge 0$$

where:

 $\Phi$  = efficiency score

 $\lambda$  = Ix1 constant vector or obstacle vector

 $y_i$  = vector of i output

 $x_i$  = vector i input

- Q = a whole ouput i matrics
- X = a whole input i matrics



#### 3.6.2. Model VRS output oriented

Max 
$$_{\Phi,\lambda}\Phi$$
, s.t - $\Phi y_i + Q\lambda \ge 0$ 

$$x_i - X\lambda \ge 0$$

l1'λ = 1

 $\lambda \ge 0$ 

where:

- $\Phi$  = efficiency score
- $\lambda$  = Ix1 constant vector or obstacle vector
- $y_i$  = vector of i output
- $x_i$  = vector i input
- Q = a whole ouput i matrics
- X = a whole input i matrics

#### **3.6.3. Intertemporal efficiency**

This analysis produces the intertemporal efficiency value of each DMU every year, besides it is also able to generate the value of Long Distance per Window (LDW), Long Distance per Year (LDY), and Long Distance per all Period (LDP). LDW explains the biggest difference from the efficiency score in one window, then the LDP measures the biggest difference from the efficiency score in the entire observation period, then the explanation of the biggest difference from the efficience from the efficiency score in one year is illustrated by LDY score (Rusydiana, 2013).

In DEA window analysis, the analysis is done using DEAP 2.1 software and then processed with Microsoft Excel software.

# 4. Result and Discussion

4.1. Intertemporal average score of sharia commercial bank after spin off period 2013-2017



DMU	Wind ow	2013	2014	2015	2016	2017	Mea n/Wi ndo w	M ea n	LD W	LD P	Ran k
BUKOPI N	1	1	1	1			1		0,00		
	2		1	1	0.981		0,99	0,987	0,019	0,077	9
SYARI AH	3			1	1	0.923	0,97		0,077		
	LDY	x	0,00	0,00	0,019	Х					
	1	1	1	1	4		1	1	0,00	0.00	
BRI SYARI	2 3		1	1	1	1	1		0,00 0,00	0,00	1
AH			0.00						0,00		
	LDY 1	x 0.941	0,00 1	0,00 1	0,00	х	0,98		0,059	_	
PANIN DUBAI	2	0.041	1	1	0.954		0,98	0,97		0,098	2
SYARI	3			1	0.954	0.902	0,95		0,098		
АП	LDY	х	0,00	0.00	0,00	x					
	1	1	1	1	3,00	~	1		0,00		
BNI Syari Ah	2		1	1	1		1	0,99	0,00	0,063	3
	3			1	0.937	1	0,98		0,063		
	LDY	х	0,00	0,00	0,063	Х					
BCA Syari	1 2	0.913	0.997 0.997	1	1		0,97 0,99	0,987	0,087 0,003	0,087	4
AH											
	3			1	1	1	1		0,00		
	LDY 1	x 0,996	0,00 1	0,00 1	0,00	х	0,99		0,004		
MAYB ANK	2	0,990	1	1	0,818		0,99	0,957		0,182	
SYARI AH	3			1	0,818	1	0,94		0,182		5
~''	LDY	х	0,00	0,00	0,00	х					
	1	1	0.983	1	2,00	~	0,99		0,017		
BJB SYARI AH	2		1	1	0.939		0,98	0,967	0,061	0,121	7
	3			1	0.939	0.879	0,93		0,121		
	LDY	х	0,017	0,00	0,00	х					
	1	1	0.963	0.996			0,99		0,037		
MANDI RI	2		0.999	1	1		0,99	0,99	0,001	0,037	8
SYARI Ah	3			1	0.993	1	0,99		0,007		
	LDY	Х	0,036	0,00	0,007	Х					
victo	1 2	0,888	1	1	1		0,96 1	0,983	0,112	0,112	6
RIA SYARI	3			1	1	0.998	0,99	0,000	0,002		v
AH			0.00				5,55		0,002		
	LDY	х	0,00	0,00	0,00	х					

TABLE 2: Intertemporal Efficiency Estimation Results CRS Assumptions.



#### 4.1.1. CRS model

Based on the DEA window analysis in each DMU that has been carried out, it can be concluded that the average intertemporal efficiency of Sharia Commercial banks after spin off is 98%. By using the CRS assumption, BRI sharia bank became the most stable bank within the Sharia Commercial Bank after spin off, the only one to achieve an intertemporal efficient condition. On the other hand, BRI sharia bank also have the most stable efficiency score in each year when compared to other Sharia Commercial Banks with the smallest LDP score of 0, and also followed by Mandiri Sharia Bank with an LDP score of 0.037. Furthermore, BNI sharia bank ranked third which has a stable efficiency score with an LDP score of 0.063. Bukopin sharia bank also has a stable efficiency score with an LDP score of 0.077, followed by BCA sharia bank with an LDP score of 0.087. Furthermore, Panin Dubai sharia bank obtained an LDP score of 0.098. Victoria bank was ranked second from the end within the most stable efficiency score with an LDP score of 0.112. Whereas BJB sharia bank became the most unstable bank with an efficiency score and an LDP score of 0.121

#### 4.1.2. VRS model

From the results of processed data outputs, the efficiency of Sharia Commercial Banks are calculated based on the variable return to scale. The average score of intertemporal efficiency calculated in VRS assumptions is 99%. There are 6 banks that achieved intertemporal efficient conditions which are BRI sharia bank, BNI sharia bank, BCA sharia bank, Maybank sharia, Victoria sharia bank, Panin Dubai sharia bank. Those six banks are also stable with a small LDP score of 0. Meanwhile, the BJB sharia bank is still the most inefficient Sharia CommercialBbank after spin off.

### **5.** Discussion

Based on the results of data analysis, it is known that Islamic banking in Indonesia still operates inefficiently in the period of 2013-2017. This indicates that Islamic banking in Indonesia has not been able to maximize output, namely financing and operating income.

BRI sharia bank is the most efficient and stable out of the other several banks that is the research sample. This proves the concept of efficiency, which emphasizes the utilization of certain company inputs to achieve maximum output levels. In this case,



BRI Sharia able to utilize inputs, namely TPF & labor costs to produce maximum output, namely financing and operating income.

The fact that BRI sharia bank is the most efficient bank is also supported by the achievement of being ranked first in the "The Most Efficient Bank & The Most Reliable Bank" category at the Indonesia Banking Award (IBA) 2017. Also supported by spin offs that have been carried out by BRI sharia bank in advance compared to other banks after Bukopin shariah bank. Based on spin off experience since 2010, this has made BRI sharia bank to be the most efficient and most stable bank within the Sharia Commercial Bank after the spin off of the 2013-2017 period.

Sharia Commercial Banks also require an innovation and diversification of Islamic banking products as well as servies that are up to date with the latest technology in order to increase financing and operating income. Product innovation and diversification is the launch of new services that are unique and different according to the targeted customer segment. In addition, improving managerial expertise must also be done so that the internal management of Islamic banking can as much as possible manage the operational and financial arrangements of Islamic banking.

TABLE 3: Intertemporal Efficiency Estimation Results VRS Assumptions.



DMU	Window	2013	2014	2015	2016	2017	Mean/Window	Mean	LDW	LDP	Rank
	1	1	1	1			1		0,00		
BUKOPIN	2		1	1	1		1	0.99	0,00	0,056	9
SYARIAH	3		0,00	1	1	0,944	0.981		0,056		,
	LDY 1	x 1	0,00	0,00	0,00	Х	1		0,00		
BRI	2		1	1	1		1	1	0,00	0,00	1
SYARIAH	3			1	1	1	1		0,00		
	LDY	x	0,00	0,00	0,00	х			0.00		
DANIN	1	1	1	1			1		0,00		
PANIN DUBAI	2		1	1	1		1	1	0,00	0,00	2
SYARIAH	3			1	1	1	1		0,00		
STARIAII	LDY	x	0,00	0,00	0,00	x	1		0,00		
	1	1	1	1			1		0,00		
BNI SYARIAH	2		1	1	1		1	1	0,00	0,00	3
	3			1	1	1	1		0,00		
	LDY	х	0,00	0,00	0,00	х					
	1	1	1	1			1		0,00		
BCA											
SYARIAH	2		1	1	1	1	1	1	0,00	0,00	4
	3 LDY	х	0,00	1 0,00	1 0,00	1 x	1		0,00		
	1	1	1	1	0,00		1		0,00		
MAYBANK	2		1	1	1		1	1	0,00	0,00	
SYARIAH	3			1	1	1	1		0,00		
STARIAII	LDY	x	0,00	0,00	0,00	x	1		0,00		5
	1	1	1	1			1		0,00		
D ID											
BJB SYARIAH	2		1	1	1		1	0,99	0,00	0,009	7
	3			1	0,991	1	0,99		0,009		
	LDY 1	x 1	0,00 0,967	0,00	0,009	х	0.00		0.022		
	1	1	0,967	1			0,99		0,033		
MANDIRI	2		1	1	1		1	0,99	0,00	0,033	8
SYARIAH	3			1	0,994	1	0,99		0,006		
STANAN	LDY	x	0,036	0,004	0,007	x	0,77		0,000		
	1	1	1	1			1		0,00		
VICTORIA	2		1	1	1		1	1	0,00	0,00	6
VICTORIA			1	1	1		1	1	0,00	0,00	0
SYARIAH	3			1	1	1	1		0,00		
	LDY	х	0,00	0,00	0,00	х					



# 6. Conclusion and Suggestion

Based on the background, formulation of the problem, and the discussion that has been described previously, the following conclusions can be drawn:

- The average intertemporal efficiency score of Sharia commercial banks for the period 2013-2017 assuming CRS reached 98% and under VRS assumptions reached 99%, which means that the Sharia banks for the 2013-2017 period still operate inefficiently and potentially increase their output by 1-2% more to achieve efficient conditions.
- 2. Under the CRS assumption, BRI sharia bank became the most stable bank within the Sharia commercial bank after spin off, the only one achieving intertemporal efficient conditions in Sharia commercial banking in Indonesia. On the other hand, BRI sharia bank also has the most stable efficiency score every year when compared to other Sharia Commercial Banks with the smallest LDP score of 0.
- 3. While under VRS assumptions, there are 6 banks that achieved intertemporal efficient conditions in Sharia commercial banking in Indonesia which are BRI sharia bank, BNI sharia bank, BCA sharia bank, Maybank sharia, Victoria sharia bank, Panin Dubai sharia bank. Those six banks are also stable with a small LDP score of 0. Meanwhile, BJB sharia bank is still the most inefficient Sharia Commercial Bank after spin off.

# 7. Suggestion

1. In the Interest of Sharia Commercial Bank

Sharia Commercial Banks should pay attention to the internal conditions of the bank to improve efficiency. Sharia commercial banks also require innovation and diversification of Islamic banking products as well as services that are up to date with the latest technology in order to increase financing and operating income.

2. In the Interest of the Further Researches

Suggestions for further research are to use input variables and other output variables and add more research periods to measure the efficiency of Sharia Commercial Banks, so that the further research is more in-depth.



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